

February 10, 2021

The Corporation of the Village of Oil Springs

Drinking Water System Financial Plan

As required by the Ministry of the Environment's Municipal Water Licence Program under Ontario Regulation 453/07

**The Corporation of the Village of Oil Springs
Statement of Financial Position (Water Only)
2021 - 2026**

	Actual					Forecast					
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Financial Assets											
Cash	141,786	149,275	(3,527)	28,751	65,360	79,864	123,456	142,764	188,583	186,395	235,851
Accounts Receivable	62,176	70,207	68,941	64,361	66,947	66,402	67,135	68,243	68,975	70,262	71,172
Waterline Connection Debenture Receivable	753	517	-	-	-	-	-	-	-	-	-
Total Financial Assets	204,715	219,999	65,414	93,112	132,307	146,266	190,590	211,007	257,559	256,657	307,022
Liabilities											
Accounts Payable and Accrued Liabilities	46,013	34,153	42,751	37,651	49,205	45,583	46,200	47,044	47,905	48,803	49,719
Debt	216,248	205,553	194,478	183,008	171,130	158,829	146,090	132,897	119,235	105,086	90,433
Total Liabilities	262,261	239,707	237,229	220,659	220,335	204,413	192,290	179,942	167,139	153,889	140,152
Net Financial Assets	(57,545)	(19,707)	(171,816)	(127,548)	(88,029)	(58,147)	(1,700)	31,066	90,419	102,768	166,870
Non-Financial Assets											
Tangible Capital Assets	1,506,255	1,454,075	1,584,282	1,531,359	1,483,648	1,439,254	1,384,735	1,354,903	1,299,803	1,294,121	1,237,835
Accumulated Surplus	1,448,710	1,434,368	1,412,466	1,403,811	1,395,619	1,381,107	1,383,035	1,385,969	1,390,222	1,396,889	1,404,706
Financial Indicators											
1) Increase (Decrease) in Net Financial Assets	29,273	37,838	(152,109)	44,268	39,519	29,882	56,447	32,765	59,353	12,349	64,103
2) Increase (Decrease) in Tangible Capital Assets	-	-	184,696	3,924	(0)	10,000	(0)	25,000	(0)	50,000	(0)
3) Increase (Decrease) in Accumulated Surplus	(22,907)	(14,342)	(21,902)	(8,655)	(8,192)	(14,512)	1,928	2,934	4,253	6,667	7,817
Breakdown of Accumulated Surplus											
Operating Surplus (Deficit)	(227,974)	(207,214)	(280,294)	(254,021)	(236,656)	(219,254)	(185,687)	(152,214)	(117,320)	(80,867)	(42,837)
Water Reserve	170,428	187,506	108,478	126,473	148,627	161,107	183,987	183,279	207,739	183,635	209,707
Investment in Capital Assets	1,506,255	1,454,075	1,584,282	1,531,359	1,483,648	1,439,254	1,384,735	1,354,903	1,299,803	1,294,121	1,237,835
	1,448,710	1,434,368	1,412,466	1,403,811	1,395,619	1,381,107	1,383,035	1,385,969	1,390,222	1,396,889	1,404,706

**The Corporation of the Village of Oil Springs
Statement of Operations (Water Only)
2021 - 2026**

	Actual					Forecast					
	2016	2017	2018	2019	2020	2021 (Budget)	2022	2023	2024	2025	2026
Rates											
Water Consumption - Usage rate (per m3)	2.05	2.05	2.05	2.06	2.08	2.08	2.11	2.14	2.18	2.21	2.24
Water - Flat Rate	60.00	68.00	72.00	77.00	78.00	82.00	83.00	84.00	85.00	86.00	87.00
Water Reserve	18.00	18.00	20.00	20.00	20.00	20.00	20.00	21.00	21.00	22.00	22.00
Water Revenue											
User Fees	166,898	169,949	173,457	178,186	188,891	194,134	196,145	198,383	200,625	203,424	206,244
Hookups Income			500		1,960	500	2,500	1,000	1,000	1,000	1,000
Reserve Income	21,760	21,747	24,053	24,093	24,154	24,480	24,880	26,292	26,460	27,896	28,072
Interest Earned on Reserve Fund Balance (at 1.5%)	59										
Utility Interest	4,935	5,157	5,317	5,872	4,519	5,200	5,200	5,300	5,400	5,600	5,800
Government Grants						-	-	-	-	-	-
Total Revenue	193,652	196,852	203,327	208,151	219,525	224,314	228,725	230,975	233,485	237,920	241,116
Water Expenses											
Operating Expenses	154,560	149,613	161,628	151,268	171,650	176,499	164,782	166,168	167,560	169,487	171,432
Interest On Debt	7,819	7,401	7,111	6,691	6,356	5,933	5,495	5,042	4,572	4,085	3,581
Amortization of Tangible Capital Assets	52,180	52,180	54,489	56,847	47,711	54,394	54,519	54,832	55,100	55,682	56,285
Transfer To Capital Equipment Reserve	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Total Expenses	216,559	211,194	225,228	216,806	227,717	238,827	226,797	228,041	229,232	231,253	233,299
Net Revenues	(22,907)	(14,342)	(21,902)	(8,655)	(8,192)	(14,512)	1,928	2,934	4,253	6,667	7,817
Accumulated Surplus, Beginning of Year	1,471,616	1,448,710	1,434,368	1,412,466	1,403,811	1,395,619	1,381,107	1,383,035	1,385,969	1,390,222	1,396,889
Accumulated Surplus, End of Year	1,448,710	1,434,368	1,412,466	1,403,811	1,395,619	1,381,107	1,383,035	1,385,969	1,390,222	1,396,889	1,404,706

The Corporation of the Village of Oil Springs
Statement of Cash Flow - Indirect Method (Water Only)
2021 - 2026

	Actual					Forecast					
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Operating Transactions											
Net Revenues	(22,907)	(14,342)	(21,902)	(8,655)	(8,192)	(14,512)	1,928	2,934	4,253	6,667	7,817
Add: Amortization of Tangible Capital Assets	52,180	52,180	54,489	56,847	47,711	54,394	54,519	54,832	55,100	55,682	56,285
Change in Accounts Receivable (Increase)/Decrease	(11,261)	(8,031)	1,267	4,580	(2,587)	545	(732)	(1,109)	(732)	(1,286)	(910)
Change in Accounts Payable & Accrued Liabilities (Increase)/Decrease	(6,986)	(11,860)	8,598	(5,101)	11,555	(3,622)	616	844	860	899	916
Cash Provided by Operating Transactions	11,026	17,947	42,452	47,672	48,487	36,805	56,331	57,501	59,482	61,961	64,109
Capital Transactions											
Acquisition of Tangible Capital Assets	-	-	(184,696)	(3,924)	-	(10,000)	-	(25,000)	-	(50,000)	-
Proceeds on Disposition of Capital Assets	-	-	-	-	-	-	-	-	-	-	-
Cash Applied to Capital Transactions	-	-	(184,696)	(3,924)	-	(10,000)	-	(25,000)	-	(50,000)	-
Investing Transactions											
Proceeds from Investments	223	237	517	-	-	-	-	-	-	-	-
Cash Flows From Financing Activities											
Increase (Decrease) in Debt	(10,327)	(10,694)	(11,075)	(11,470)	(11,879)	(12,301)	(12,739)	(13,193)	(13,663)	(14,149)	(14,653)
Net Decrease in Cash and Cash Equivalents	923	7,490	(152,802)	32,278	36,608	14,504	43,592	19,308	45,819	(2,188)	49,456
Cash and Cash Equivalents, Beginning of Year	140,863	141,786	149,275	(3,527)	28,751	65,359	79,863	123,456	142,764	188,583	186,395
Cash and Cash Equivalents, End of Year	141,786	149,275	(3,527)	28,751	65,359	79,863	123,456	142,764	188,583	186,395	235,851
Check - cash	141,786	149,275	(3,527)	28,751	65,360	79,864	123,456	142,764	188,583	186,395	235,851
difference	-	-	-	-	-	-	-	-	-	-	-

**The Corporation of the Village of Oil Springs
Statement of Operating Expenses (Water Only)
2021 - 2026**

Operating Expenses

	Actual					Forecast					
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Other Water Costs											
Water Purchase	88,830	82,751	85,599	84,253	93,947	98,000	92,873	92,820	92,746	93,176	93,595
Financial Plan	-	-	-	-	-	8,000	-	-	-	-	-
Admin costs	4,887	14,160	8,314	7,913	2,504	2,554	2,605	2,657	2,710	2,764	2,820
Repairs and maintenance	3,702	7,040	12,516	9,555	24,550	9,945	10,144	10,347	10,554	10,765	10,981
Reservoir and pumping station	34,737	21,547	20,845	15,711	23,856	20,000	20,400	20,808	21,224	21,649	22,082
Operator Expense	7,575	9,158	18,340	18,429	21,434	21,500	21,930	22,369	22,816	23,272	23,738
Wages	14,830	14,957	16,015	15,407	5,358	16,500	16,830	17,167	17,510	17,860	18,217
Total Operating Expenses	154,560	149,613	161,628	151,268	171,650	176,499	164,782	166,168	167,560	169,487	171,432